

Commonwealth of Kentucky
Alison Lundergan Grimes, Secretary of State

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Secretary of State
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Articles of Organization
Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

Carmack Contracting, LLC

Article II: The street address of the company's initial registered office in Kentucky is

12900 Reis Ln, California, KY 41007

and the name of the initial registered agent at that address is **Jacob G Carmack**

Article III: The mailing address of the company's initial principal office is

12900 Reis Ln, California, KY 41007

Article IV: The limited liability company is to be managed by **Managers**

Executed by the Organizers on Thursday, February 08, 2018

Name of Organizer: **Jacob G Carmack**

Name of Organizer: **Jacob G Carmack**

Signature of individual signing on behalf of Organizer:

Jacob G Carmack

I, **Jacob G Carmack**, consent to serve as the Registered Agent on behalf of the limited liability company.

Signature of Registered Agent or individual signing on behalf of the company serving as Registered Agent:

Jacob G Carmack