Commonwealth of Kentucky Alison Lundergan Grimes, Secretary of St

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Alison Lundergan Grimes Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Incorporation

PAI

For the purposes of forming a business corporation in Kentucky pursuant to KRS Chapter 271B, the undersigned incorporator hereby submits the following Articles of Incoporation to the Office of the Secretary of State for filing:

Article I: The name of the company is

Carlins Concept Salon Spa, Inc.

Article II: The street address of the company's initial registered office in Kentucky is

117 Lynn Nelson Rd, Benton, KY 42025

and the name of the initial registered agent at that address is Laura Hawes-Hammons

Article III: The mailing address of the company's initial principal office is

2670 New Holt Rd Ste A, Paducah, KY 42001

Article IV: The name and mailing address of each incorporator is

Carri Brown 26025 Mureau Rd Ste 120, Calabasas, CA 91302

Article V: The number of shares the corporation is authorized to issue is 19200

Executed by the Incorporator on Monday, December 11, 2017

Name of incorporator: Carri Brown

Signature of individual signing on behalf of Incorporator: Carri Brown

I, Laura Hawes-Hammons, consent to serve as the Registered Agent on behalf of the corporation.

Signature of Registered Agent or individual signing on behalf of the company serving as Registered Agent:

Laura Hawes-Hammons