

**KENTUCKY SECRETARY OF STATE  
P.O.BOX 718  
FRANKFORT, KY 40602**



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**Certificate of Revocation**

I, Alison Lundergan Grimes, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records in the Office of the Secretary of State,

**IMPORTANT NOTICE**

**Effective Management Strategies LLC**

did not file its 2018 annual report within sixty days after it was due. Accordingly, the Secretary of State revoked the limited liability company's authority to transact business in Kentucky on October 16, 2018.

**EFFECTIVE MANAGEMENT STRATEGIES  
LLC  
572 COLUMBINE CT  
EDGEWOOD KY 41017**