

Commonwealth of Kentucky  
Alison Lundergan Grimes, Secretary of State

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Alison Lundergan Grimes

Secretary of State

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Secretary of State  
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Frankfort, KY 40602-0718  
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**Certificate of Authority  
Foreign Business Entity**

**FBE**

Pursuant to the provisions of KRS Chapter 14A and KRS Chapter 275 the undersigned hereby applies for authority to transact business in Kentucky on behalf of the entity named below and, for that purpose, submits the following statements:

1. The entity is a **profit** limited liability company.
2. The name of the entity is **Effective Management Strategies LLC**.
3. The name of the entity to be used in Kentucky is **Effective Management Strategies LLC**.
4. The state or country under whose law the entity is organized is **Ohio**.
5. The date of organization is **2/27/2017**.
6. The mailing address of the entity's principal office is **572 Columbine Ct, Edgewood, KY 41017**.
7. The street address of the entity's registered office in Kentucky is **572 Columbine Ct, Edgewood, KY 41017** and the name of the registered agent in that office is **Eric H Sittner**.
8. The names and business addresses of the entity's representatives:
9. I certify that, as of the date of filing of this application, the above-named entity validly exists under the laws of the jurisdiction of its formation.
10. This application will be effective on filing.

Signature of Authorized Representative:  
**Eric H Sittner**

I, **Eric H Sittner**, consent to serve as the Registered Agent on behalf of the business entity.

Signature of Registered Agent or individual signing on behalf of the company serving as Registered Agent:

Eric H Sittner