LARP

Commonwealth of Kentucky Trey Grayson, Secretary of State

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Trey Grayson Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: MAC'S FRANCHISE MANAGEMENT LLC

Company ID: 0547348
State of origin: Delaware

Formation date: 10/31/2002 12:00:00 AM date filed: 6/25/2009 11:36:10 AM

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Principal Office

4080 W. JONATHON MOORE PIKE P.O. BOX 347 COLUMBUS, IN 47202-0347

Registered Agent Name/Address

CSC-LAWYERS INCORPORATING SERVICE COMPANY 421 WEST MAIN STREET FRANKFORT, KY 40601

Members/Managers

Manager Brian P. Hannasch 4080 W Jonathan Moore Pike, Columbus IN 47201

Manager Réal Plourde 1600 St-Martin Blvd East, Tower B, S.200, Laval QC CANADA

H7G 4S7

Manager Todd Isaacs 4080 W Jonathan Moore Pike, Columbus IN 47201

Signatures

Signature Réal Plourde Title Manager