

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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Secretary of State
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Articles of Organization
Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

AJ & Associates, LLC

Article II: The street address of the company's initial registered office in Kentucky is

2400 Chamber Center Dr., Suite 300, Ft Mitchell, KY 41017

and the name of the initial registered agent at that address is **GH&R Business Services, Inc.**

Article III: The mailing address of the company's initial principal office is

669 Hiddenpoint Dr, Cincinnati, OH 45230

Article IV: The limited liability company is to be managed by **Managers**

Executed by the Organizers on Monday, June 8, 2020

Name of Organizer: **James M Heyd**

Name of Organizer: **Amy C Heyd**

Signature of individual signing on behalf of Organizer:

James M Heyd

I, **GH&R Business Services, Inc.**, consent to serve as the
Registered Agent on behalf of the limited liability company.

Signature of Registered Agent or individual signing on behalf of
the company serving as Registered Agent:

Daniel C Heyd