Commonwealth of Kentucky Michael G. Adams, Secretary of State

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Articles of Organization Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

Ballard & Ballard Bull Company, LLC

Article II: The street address of the company's initial registered office in Kentucky is

1280 Manton Rd, Loretto, KY 40037

and the name of the initial registered agent at that address is Gregory Scott Ballard

Article III: The mailing address of the company's initial principal office is

1280 Manton Rd, Loretto, KY 40037

Article IV: The limited liability company is to be managed by **Managers**

Executed by the Organizer on Thursday, January 20, 2022

Name of Organizer: Gregory Scott Ballard

Signature of individual signing on behalf of Organizer:

Gregory Scott Ballard

I, **Gregory Scott Ballard**, consent to serve as the Registered Agent on behalf of the limited liability company.

Signature of Registered Agent or individual signing on behalf of the company serving as Registered Agent:

Gregory Scott Ballard