LARP

Commonwealth of Kentucky Michael G. Adams, Secretary of Sta

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Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: VANGUARD CAR RENTAL USA, LLC

Company ID: 0735859
State of origin: Delaware

Formation date: 8/3/2009 12:00:00 AM Date filed: 6/15/2020 11:26:03 AM

Fee: \$15.00

Principal Office

600 CORPORATE PARK DRIVE CLAYTON, MO 63105

Registered Agent Name/Address

C T CORPORATION SYSTEM 306 W MAIN ST SUITE 512 FRANKFORT, KY 40601

Members/Managers

Manager Christine B. Taylor 600 Corporate Park Drive, Saint Louis, MO 63105
Manager Rick A. Short 600 Corporate Park Drive, Saint Louis, MO 63105
Manager Andrew C. Taylor 600 Corporate Park Drive, Saint Louis, MO 63105

Signatures

Signature Rick A. Short Title Manager