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Commonwealth of Kentucky Alison Lundergan Grimes, Secretary o

0735859 Alison Lundergan Grimes KY Secretary of State Received and Filed 5/16/2016 11:44:29 AM

Fee receipt: \$15.00

Alison Lundergan Grimes Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: VANGUARD CAR RENTAL USA, LLC

Company ID: 0735859 State of origin: Delaware

Formation date: 8/3/2009 12:00:00 AM Date filed: 5/16/2016 11:44:29 AM

Fee: \$15.00

Principal Office

600 CORPORATE PARK DRIVE CLAYTON, MO 63105

Registered Agent Name/Address

C T CORPORATION SYSTEM 306 W MAIN ST SUITE 512 FRANKFORT, KY 40601

Members/Managers

Manager WILLIAM W SNYDER 600 CORPORATE PARK DRIVE, ST. LOUIS, MO 63105
Manager PAMELA M NICHOLSON 600 CORPORATE PARK DRIVE, ST. LOUIS, MO 63105
Manager ANDREW C TAYLOR 600 CORPORATE PARK DRIVE, ST. LOUIS, MO 63105

Signatures

Signature WILLIAM W SNYDER MANAGER