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Alison Lundergan Grimes Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Incorporation

For the purposes of forming a business corporation in Kentucky pursuant to KRS Chapter 271B, the undersigned incorporator hereby submits the following Articles of Incorporation to the Office of the Secretary of State for filing:

Article I: The name of the company is

Ryan Shanahan & Associates, Inc

Article II: The street address of the company's initial registered office in Kentucky is

2615 Cheyenne Dr, Bowling Green, KY 42104

and the name of the initial registered agent at that address is Ryan Shanahan

Article III: The mailing address of the company's initial principal office is

2615 Cheyenne Dr, Bowling Green, KY 42104

Article IV: The name and mailing address of each incorporator is

Harlan Judd

869 Broadway Ave, Bowling Green, KY 42101

Article V: The number of shares the corporation is authorized to issue is 100

Executed by the Incorporator on Monday, December 09, 2019

Name of incorporator: Harlan Judd

Signature of individual signing on behalf of Incorporator: Harlan Judd

I, **Ryan Shanahan**, consent to serve as the Registered Agent on behalf of the corporation.

Signature of Registered Agent or individual signing on behalf of the company serving as Registered Agent:

Ryan Shanahan