Commonwealth of Kentucky Michael G. Adams, Secretary of St. KY Secretary of State

1223925 Michael G. Adams Received and Filed

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

J & S CONTRACTING SERVICES LIMITED LIABILITY COMPANY

Article II: The street address of the company's initial registered office in Kentucky is

1253 nutwood street, bowling green, KY 42104

and the name of the initial registered agent at that address is JAMES Rockwell

Article III: The mailing address of the company's initial principal office is

1253 nutwood street, bowling green, KY 42104

Article IV: The limited liability company is to be managed by **Managers**

Article V: This entity has elected to file as a veteran-owned company as defined by KRS 14A.1-070 (44), (45), and KRS 14A.2-165.

Executed by the Organizers on Thursday, August 4, 2022

Signature of Organizer: James Rockwell Signature of Organizer: Stephanie Mills

I, JAMES Rockwell, consent to serve as the Registered Agent on behalf of the limited liability company. on Thursday, August 4, 2022