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Commonwealth of Kentucky Michael G. Adams, Secretary of St. KY Secretary of State

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

C&R Tire LLC

Article II: The street address of the company's initial registered office in Kentucky is

1180 McCann Ridge, Willisburg, KY 40078

and the name of the initial registered agent at that address is Lucas Chesser

Article III: The mailing address of the company's initial principal office is

1180 McCann Ridge Road, Willisburg, KY 40078

Article IV: The limited liability company is to be managed by **Members**

Executed by the Organizer on Wednesday, May 18, 2022

Signature of Organizer: Lucas Chesser

I, Lucas Chesser, consent to serve as the Registered Agent on behalf of the limited liability company. on Wednesday, May 18, 2022