Commonwealth of Kentucky Michael G. Adams, Secretary of State

1174906.06 Michael G. Adams Secretary of State Received and Filed 10/28/2021 2:14:57 PM

Fee receipt: \$40.00

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Articles of Organization Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

Black & Son Transportation, LLC

Article II: The street address of the company's initial registered office in Kentucky is

2300 Burrell Dr, Louisville, KY 40216

and the name of the initial registered agent at that address is Julius Black

Article III: The mailing address of the company's initial principal office is

2300 Burrell Dr, Louisville, KY 40216

Article IV: The limited liability company is to be managed by **Members**

Executed by the Organizer on Thursday, October 28, 2021

Name of Organizer: Julius Black

Signature of individual signing on behalf of Organizer: **Julius Black**

I, **Julius Black**, consent to serve as the Registered Agent on behalf of the limited liability company.

Signature of Registered Agent or individual signing on behalf of the company serving as Registered Agent:

Julius Black